

JCRC-NY IJ Tips

NSGP Investment Justification

I. Nonprofit Organization Applicant Information

Identify the Following:

Legal Name of the Organization

East Cupcake Jewish Center

Physical Address of the Facility

(One Investment Justification per facility; include city, state, and zip code)

123 Main Street
New York City, Long Island or Westchester, NY 10000

County

Nassau

Year the Original Facility was Constructed

1957

Organization Type (Short description of organization's ideology, beliefs and mission)

(400 character max- not including spaces)

Address your organization's intrinsic nature that may make you a potential target of terrorism. Clearly state how the applicant is one or more of the following categories:

- a) Identifiable as Jewish or faith-based;
- b) Ideologically pro-Israel or pro-Jewish; and/or
- c) Grounded in Jewish values, learning, heritage or life.

Note: "Organization Type" will be a determining factor in the final scoring process. It is therefore incumbent upon ALL applicants to make certain that they describe the high risk they face as a consequence of terrorist attacks due to their ideology, beliefs, or mission

Membership and community served

Use your website descriptions. It's a good idea to include the number of people who use the building in various contexts.

501(c)(3) designation:

Use your EIN (Employee ID Number)

Dun and Bradstreet Number:

Applications can only be submitted with a **current** and **valid** DUNS number; pending DUNS numbers will **not** be accepted.

FY 2017 Urban Area

New York City Area

NSGP Federal Funding Request

Each nonprofit organization may **only** apply for up to a \$75,000 grant award

NSGP Total Project Cost

Any Current Contract with DHS (yes/no)

This does not include any DHS or NSGP grant funds previously awarded to the nonprofit organization.

If Yes, please describe:

No

Investment Phase - New or Ongoing

New

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II. Background

Describe the nonprofit organization including: (500 character max per text box - not including spaces)

Describe the symbolic value of the site as a highly recognized national or historic institution or significant institution within the community that renders the site as a possible target of terrorism

Not every organization has "symbolic value", but you can cite a prominent building, location or even prominent members.

1. Are you a large school or one with a special curriculum?
2. Do you host significant programs?
3. Do you advertise your programs, have a major social media presence, or have you received recognition for your work from governmental officials or peers?
4. Do civics groups use your events?

Synagogues, community centers (and other institutions) may be located in historic communities, neighborhoods, districts, and/or buildings. If designated as such by a historical society, local government or municipality, an applicant may want to include this information in the application.

Describe any previous or existing role in responding to or recovering from terrorist attacks

Insert information about your activities post-9/11 and post-Superstorm Sandy. Were you a center for pastoral care or family support? Do you host preparedness training for your constituencies? Examples may be as straightforward as sharing vital information with the community; raising emergency funds; serving as a central point of contact with government agencies/first responders/other coordinating bodies.

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III. Risk

DHS defines risk as the product of three principal variables: *Threat, Vulnerability, and Consequences*. In the space below, describe specific findings from **previously conducted risk assessments**, including A) Threats, B) Vulnerabilities, and C) Potential Consequences of an attack.

A) Threat: In considering threat, the applicant should discuss the identification and substantiation of specific threats or attacks against the nonprofit organization or closely related organization by a terrorist organization, network, or cell. The applicant should also discuss findings from a risk assessment, police findings, and/or insurance claims specific to the location being applied for including dates and specific threats.

Describe specific terror (or violent homegrown extremist) events threats, hate crimes, and/or related vandalism, trespass, intimidations, or destruction of property that have targeted your institution. Make sure to document phone, email, text or other threats or anti-Semitic graffiti experienced by your organization or one nearby.

Check out JCRC's Selective Threat Scan at <https://goo.gl/BERLPB> to include attacks on closely related organizations.

Cite existing, recognized threat assessment, e.g., the NTAS Bulletin: "Specific attack tactics have included the use of vehicle ramming, small arms, straight-edged blades or knives, and homemade explosives, as well as other acts such as taking hostages."

B) Vulnerabilities: In considering vulnerabilities, the applicant should discuss the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.

Highlight the gaps found in your "previously conducted risk assessment"; e.g. lack of, or weak physical protective measures, lack of hardware to support sound security policies and/or gaps in training. Choose among the multiple options by prioritizing the high-probability/high consequence threats.

Remember, the vulnerabilities identified should be those that make your facility susceptible to terrorism, not crime. Here's an example of a vulnerability:

"Existing controls do not limit or deny forced entry attempts or unauthorized entry into and throughout the facility. The main entrance, secondary entrances, fire egress doors and internal doors will not withstand a forced entry attack or limit unauthorized persons from accessing interior areas of the building."

You should have a clear vulnerability that corresponds to your proposed improvements in the Target Hardening sections that follows.

C) Potential Consequences: In considering potential consequences, the applicant should discuss potential negative effects on the organization's asset, system, and/or network if damaged, destroyed, or disrupted by a terrorist attack.

Check out the "Consequences" section of JCRC's Selective Threat Scan at <https://goo.gl/BERLPB>.

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IV. Target Hardening

In this section, describe the proposed target hardening activity that addresses the identified threat or vulnerability. Allowable costs are focused on target hardening activities as well as security-related training courses and programs limited to the protection of critical infrastructure key resources, including physical and cyber security, target hardening, and terrorism awareness/employee preparedness. Funding can also be used for the acquisition and installation of security equipment on real property (including buildings and improvements) owned or leased by the nonprofit organization, specifically in prevention of and/or in protection against the risk of a terrorist attack.
(2,200 character max - not including spaces)

Addressing the vulnerability above, here is a sample "target hardening activity" description to address that vulnerability:

The main entrance for the building is comprised of four exterior and four interior glass and aluminum doors, creating an internal foyer/vestibule. To limit unauthorized persons from pushing in and/or breaking through this entrance, it is recommended that these doors and their related framings, hinges, closing hardware, glass panels, walls, ceiling and locking systems be modified to be forced entry resistant. These doors may prevent an incident by deterring an attacker and by delaying and/or denying his/her entry to the premises.

In this section, list all target hardening equipment being proposed. Include the Authorized Equipment List (AEL) number and description, the vulnerability the equipment addresses, and the funding requested.

Allowable equipment is limited to two categories of items on the AEL:

- AEL Category 14 - Physical Security Enhancement Equipment
- AEL Category 15 - Inspection and Screening Systems

The equipment categories are listed on the web based AEL on the FEMA website, <https://www.fema.gov/authorized-equipment-list>.

AEL Number	Description of Item to be Purchased	Vulnerability to be Addressed	Funding Requested
Ex. 14SW-01-ALRM	Systems/Sensors, Alarm	Vulnerable entry	\$7,000
1. 14SW-01-DOOR	Harden main doors	Vulnerable entry-Doors	\$35,000
2. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
3. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
4. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
5. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
6. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
7. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
8. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
9. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
10. <input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>

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V. Milestones

Provide description and associated key activities that lead to the milestone event over the NSGP period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the milestone event will occur. Milestones should reflect considerations to Environmental Planning and Historic Preservation reviews when applicable. (10 milestones maximum)

	State Date	Completion Date
1. Assume that the grantees will be announced September 1, 2017.		
2. Don't expect to complete the post-award paperwork and have a signed contract before February, 2018.		
3. Remember, you must comply with NYS procurement rules.		
4. Each of your target hardening activities should have an entry that reflects all of the phases of the activity. For example: Order new doors, install new doors.		
5. Make sure that your events make sense, e.g., the alarms and sensors cannot be installed on doors until the doors themselves are installed.		
6. You must submit all of your quarterly reports and reimbursement paperwork to NY		
7. It's a good idea to give progress reports to your committee or board.		
8. All of your work must be completed by August 2020.		
9.		
10.		

VI. Project Management

Who will manage the project:

Include the name, phone number, and/or email address, and experience of the project manager(s)

List both professional and lay leaders (board members).

Describe the project management, including:

- Description of any challenges to the effective implementation of this project
- Coordination of the project with State and local homeland security partners

(2,000 character max - not including spaces)

Describe the project management, including:
 - Description of any challenges to the effective implementation of this project
 - Coordination of the project with State and local homeland security partners

There are common challenges, such as problems with contractors, etc. Obviously, you will have to deal with cash flow issues since you can only submit the forms to justify reimbursements AFTER you have paid your vendors.

Another challenge is that many schools choose to schedule installations during vacation periods in order to keep disruptions to a minimum.

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VII. Impact

What measurable outputs and outcomes will indicate that this Investment is successful at the end of the period of performance?
(2,200 character max - not including spaces)

Sample

The Investment should be considered successful if the three priority items on our vulnerability assessment are professionally installed and security policies and procedures have been updated and implemented consistent with the new equipment.

Which specific National Preparedness Goal (the Goal) core capabilities does this investment work to achieve? Explain how this Investment supports the building or sustaining of these Goal core capabilities. For more information on the Goal see: <http://www.fema.gov/national-preparedness-goal>.

investments meet three of the National Preparedness Goals: Protection (Protecting our citizens, residents, visitors, and assets against the greatest threats and hazards); Prevention (Avoid, prevent or stop an imminent, threatened or actual act of terrorism.) and Mitigation (Reduce the loss of life and property by lessening the impact of disasters).

- 1) The upgrades to the entry system (hardening our two sets of doors) are included in the core capability: "Physical Protection Measures". Their installation is designed to be part of a system to prevent a determined intruder from entering the premises. Such an intruder might be deterred, would be delayed and should be denied entry because the police should arrive before the intruder can enter. Even if an intruder should enter, injuries and the loss of life and damage to property would be mitigated by the delays faced by the intruder.
- 2) Coupled to the doors will be an integrated access control system. This too is included within three goals and the core capability of "Access Control and Identity Verification". It too would prevent a determined intruder from entering the premises. Such an intruder might be deterred, would be delayed and should be denied entry because the police should arrive before the intruder can enter. Even if an intruder should enter, injuries and the loss of life and damage to property would be mitigated by the delays faced by the intruder.
- 3) Finally, we are installing blast mitigation/security film on the first floor windows. This investment is a "Physical Protection Measure" and accomplishes protection and mitigation. In the event of an IED, the glass shards will not exponentially multiply the injuries to the occupants of the room.

Bonus: Funding History

Nonprofit applicants that have not received NSGP funding in the past will receive one bonus point to their final State score at the time of application submission to FEMA. If the nonprofit organization has received NSGP funding in the past, provide the funding source, funding amount, funding year, and the investment type.

NSGP Funding in the Past (<i>yes/no</i>)	
Year(s) NSGP Funding Received	
Funding Amount	
Investment Type	New

Additional Information

Applicant Contact Information

I certify that I am an employee of the aforementioned nonprofit organization or have been hired by the nonprofit organization to apply on their behalf for the NSGP.

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Name and e-mail address or phone number

Make sure to include your information.